

# Appendix 1

## Revenue Outturn 2018/19

2018/19 Outturn Review (GROSS Revenue Budget £616m)	Revised Budget (net) £m	Final Outturn Position £m	Over / (Under) spend £m
<b>SERVICE DIRECTORATES</b>			
Adult Social Care	104.2	104.4	0.2
Childrens Services	57.5	59.3	1.8
Public Health Communities	1.8	1.7	(0.1)
People	163.5	165.4	1.9
Planning & Sustainable Development	2.3	2.2	(0.1)
Infrastructure & Highways (incl Car Parking)	7.7	8.0	0.3
Growth & Regeneration (inc directorate)	16.3	15.9	(0.4)
Rural & Cultural Economy	3.0	3.2	0.2
Customer Operations	8.3	8.6	0.3
Client Commissioning	38.0	39.4	1.4
Place	75.6	77.3	1.7
Corporate Services	22.7	23.5	0.8
Corporate	22.7	23.5	0.8
<b>Total Services Net Budget</b>	<b>261.8</b>	<b>266.2</b>	<b>4.4</b>
<b>CENTRAL BUDGETS</b>			
Capital Financing	10.0	10.0	-
Transfer to / from Earmarked Reserves	(1.3)	(6.1)	(4.8)
Corporate Contributions / Central Budgets	(0.7)	0.8	1.5
<b>Total Central Budgets</b>	<b>8.0</b>	<b>4.7</b>	<b>(3.3)</b>
<b>TOTAL NET BUDGET</b>	<b>269.8</b>	<b>270.9</b>	<b>1.1</b>
Business Rates Retention Scheme	(43.0)	(43.0)	-
Revenue Support Grant	(5.4)	(5.4)	-
Specific Grants	(14.0)	(15.1)	(1.1)
Council Tax	(206.4)	(206.4)	-
Sourced from Collection Fund	(1.0)	(1.0)	-
<b>Total Central Budgets</b>	<b>(269.8)</b>	<b>(270.9)</b>	<b>(1.1)</b>
<b>Net Position</b>	<b>0</b>	<b>0</b>	<b>0</b>

The Council achieved a balanced outturn for 2018/19, meaning the general reserve closed at an unchanged level of £10.3m.

### **People Directorate**

The People Directorate net expenditure outturn of £163.5m is £1.9m higher than budget.

The Adult Social Care (Operations and Commissioning) and Public Health and Communities budgets remains under continued pressure across the country. The pressure here in Cheshire East comes from a combination of factors, which have been building over a number of years, and relate to meeting the needs of our most vulnerable residents and this has been recognised in the 2018/19 budget where growth has been allocated. Adult Social Care Commissioning have responded to this challenge by commissioning the care at home and care with accommodation market to ensure there is a better offer to service users and more certainly for providers. In addition to this the Adult Social Care Commissioners have also introduced an Early Help Framework to support better outcomes in the Voluntary, Community and Faith sectors.

The number of cared for children stood at 483 at 31<sup>st</sup> March 2019, having been at much higher levels during the year. This continues to place strain on existing budgets and has resulted in an overspend in this area of £1.6m. There are various smaller variances in the Children's budget to increase this to £1.8m. Particular issues include transport and also the increasing costs of pupils with special educational needs which has led to an overspend against the Council's Dedicated Schools Grant.

### **Place Directorate**

The Place Directorate net expenditure outturn of £77.3m is £1.7m higher than budget.

The pressures were predominantly made up of three items: Digital £0.9m, Environmental Operations £1.5m and abortive costs for the Silk Street scheme £0.4m. These have been offset by one off income in the Benefits payments centre of £0.4m due to an increased recovery rate.

The remainder of Place is reporting an underspend of £0.7m, an improvement of £0.3m on third quarter. There have been high levels of vacancies across the majority of services and an over achievement of income in Housing, Farms, Benefits and Regulatory Services & Health. Facilities Management have a favourable position mainly due to the management of carbon credits. These have offset pressures in Strategic Infrastructure, Development Management, Tatton Park and Cultural Economy and the creation of earmarked reserves mainly for severe weather and HS2.

### **Corporate Directorate**

The Corporate Directorate net expenditure outturn of £23.5m is £0.8m higher than budget.

The main reason for the over spend arises from the non delivery of planned savings under the MARS scheme. The budget set a savings target of £1.5m for the MARS scheme but the actual saving achieved was only £0.549m, a shortfall of £0.951m.

The outturn was supported by the flexible use of £0.273m capital receipts to offset the cost of one-off redundancy costs (associated with the directorate restructure).